



Business Plan

Our Future Council, Our Future City

City of Edinburgh Council Business Plan

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- The Councils response to the **City Vision 2050** for Edinburgh to be **FAIR, THRIVING, PIONEERING and WELCOMING**.
- Creates a “**golden thread**” which knits together and communicates how all the work of the organisation is driving towards 3 key priorities; **poverty, sustainability and wellbeing**.
- Responding to and **taking lessons from COVID-19**
- Prioritises and supports role of **communities and community organisations**
- Communicates a clear Council strategy for a **fair and green recovery**
- The plan acts as a **guide for the next three years** to focus on the priorities and deliver real improvements for everyone who lives here.

Council Business Plan Overview

- 3 strategic priorities
- 15 Outcomes; 56 actions
- Ambitious targets (Child poverty; ending poverty; net zero)
- Long term strategic agendas that will take a decade to deliver
- Cross operational and political boundaries
- Aligned with the workforce plan – our internal capacity and skills
- Aligned with the Council Budget (revenue and capital)



Ending Poverty by 2030: Fair work; thriving city economy

City of Edinburgh Council
End Poverty in Edinburgh Delivery Plan
2021-2030

**Reduce
Edinburgh's
Poverty rates
to 10% by
2030**

Lift 800 children out of
poverty every year

Lift 2,100 people out of
poverty every year

**No-one lives
in persistent
poverty by
2030**

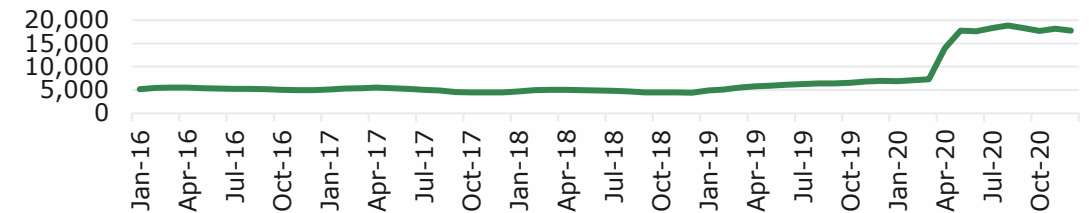
Lift 1,000 people out of
persistent poverty every
year

**No-one in
Edinburgh is
destitute by
2030**

Lift 700 people out of
destitution every year

**2021 will see the fastest rise in
poverty since the 1980's**

**Unemployment benefit claimants in
Edinburgh**



The Council is:

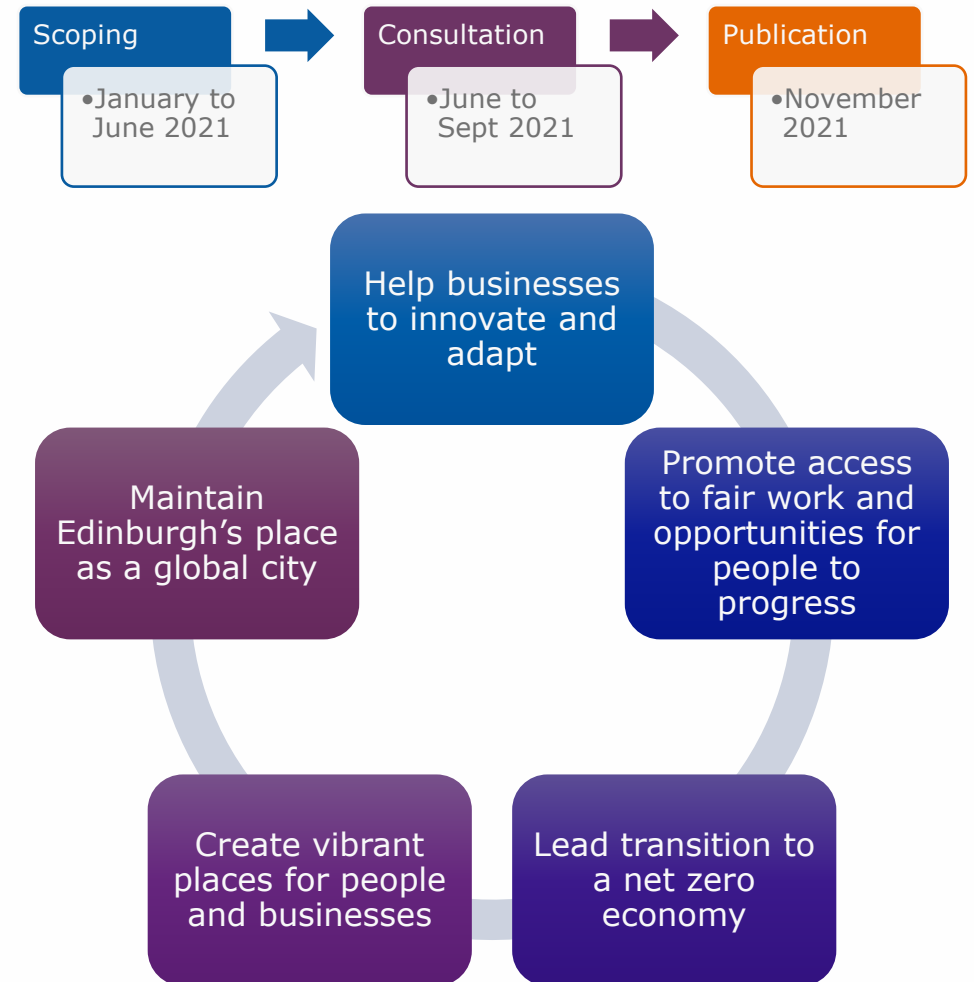
- *Investing in the biggest public sector affordable house building programme in Scotland*
- *Investing in maximising citizen income - £80m unclaimed benefits*
- *Investing in fair work principles and community benefits – using our procurement power*
- *Flagship Edinburgh Guarantee programme*

Ending Poverty by 2030: Fair work; thriving city economy

Refreshing the Edinburgh Economy Strategy

Facing an economic storm

- No full recovery until 2026?
- Un/underemployment high and likely to stay there
- Inequalities of impact
- Impact on retail/hospitality/tourism...
- Impact on the city centre
- Acceleration of long term transitions to a new economy
- ...plus Brexit...



A Net Zero Climate Ready City by 2030

- To be net zero by 2030 the city needs to
 - Decarbonise transport 12x faster
 - Decarbonise buildings 2x faster
 - Decarbonise homes 50x faster
 - Create more renewable energy and heat networks
 - Build to new standards with sustainable materials
 - Create new green skilled jobs
 - Strengthen the supply chain
- **Infrastructure implications; planning implications; capital investment and procurement implications**
- To be a net zero Council we must
 - **Retrofit over 400 public buildings**
 - **Ensure all public buildings (including schools) are built to passive house standard and remove use of boilers before legislation changes**
 - **Transition all fleet (cars and vans to EV with infrastructure)**
 - **Change our services and supply chains to limit miles travelled and emissions generated.**

Equality and Wellbeing: Healthy, Inclusive, Local Places

"Edinburgh will be a sustainable resilient city containing strong cohesive communities."

This will be supported a series of connected 20-minute neighbourhoods where the every-day needs of citizens can be provided locally."

An improved approach to service delivery with a core focus on the prevention of poverty and improving health and wellbeing;

- **Co-location** of quality services from across the public sector delivered within each neighbourhood,
- Support for **local economies and businesses** and creation of **local employment opportunities**;
- Better management and use of **land and buildings** across the city
- **Enhanced voluntary sector** facilities, services and networks,
- High quality **placemaking** in our town and local centres,
- New ways to work, which could include '**near me**' **offices** and more local working;
- Sustainable **local active travel and onward travel**
- Delivery of our **Digital and Smart City** strategy to provide everyone with access to services online or a '**5-second neighbourhood**'.